



Self Storage Group

Company presentation

27 October 2017



AN INTRODUCTION TO SELF STORAGE

The concept



The Concept

A self-storage business rents out storage space (rooms, containers, and/or outdoor space) to tenants

Lease Duration

Self-storage facilities are rented on a short-term basis. Often month-to-month, though options for long-term leases are available

Ancillary Offerings

Some facilities offer boxes, locks, packaging supplies for sale, and may also offer truck rentals and tenant insurance

Reasons for demand



Households

- Moving
- Refurbishment
- Need for additional storage
- Storing during holidays for students

Businesses



- Relocation
- Refurbishment
- Growing inventories
- Archived records

Important factors

1

Variety of unit sizes

2

Good location / proximity to clients

3

Security

4

Customer service and IT

5

Pricing

6

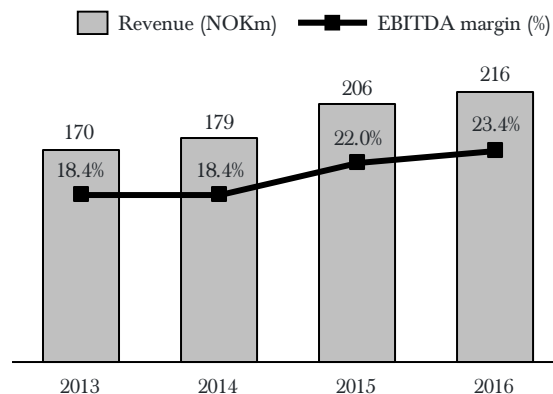
Access

SELF STORAGE GROUP AT A GLANCE

Business description

- Provider of self storage solutions to both individuals and businesses through (i) OK Minilager and (ii) City Self Storage
- The group has leading market positions in Norway, Sweden and Denmark and has a total of 84 employees (64.2 FTE) incl. Minilageret
- Focus on cost effective operations through self service/ automated storage facilities
- Currently, operational facilities have a total lettable area of 100,968 square meters

Key financials¹⁾



Shareholders (pre IPO)

Name	# shares	% stake
Ferncliff	1,630,000	34.01%
Fabian Søbak	1,135,000	23.68%
Gustav Søbak	1,135,000	23.68%
Vatne Equity AS	260,763	5.44%
Other	631,694	13.18%
Total	4,792,457	100.00%

Two distinct business concepts



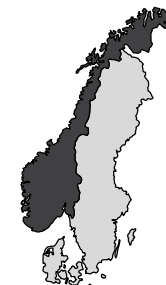
High-end brand providing self-storage rental and ancillary products and services in Scandinavia's capital cities

- 26 temperate storage facilities across Scandinavia (including recently opened Vøyenenga and Etterstad)
- One of the leading self-storage providers in the Scandinavian market
- Located in the Oslo, Stockholm and Copenhagen
- 58,325 square meters of lettable storage space



Countrywide, discount-priced offering of self-serviced storage facilities in Norway

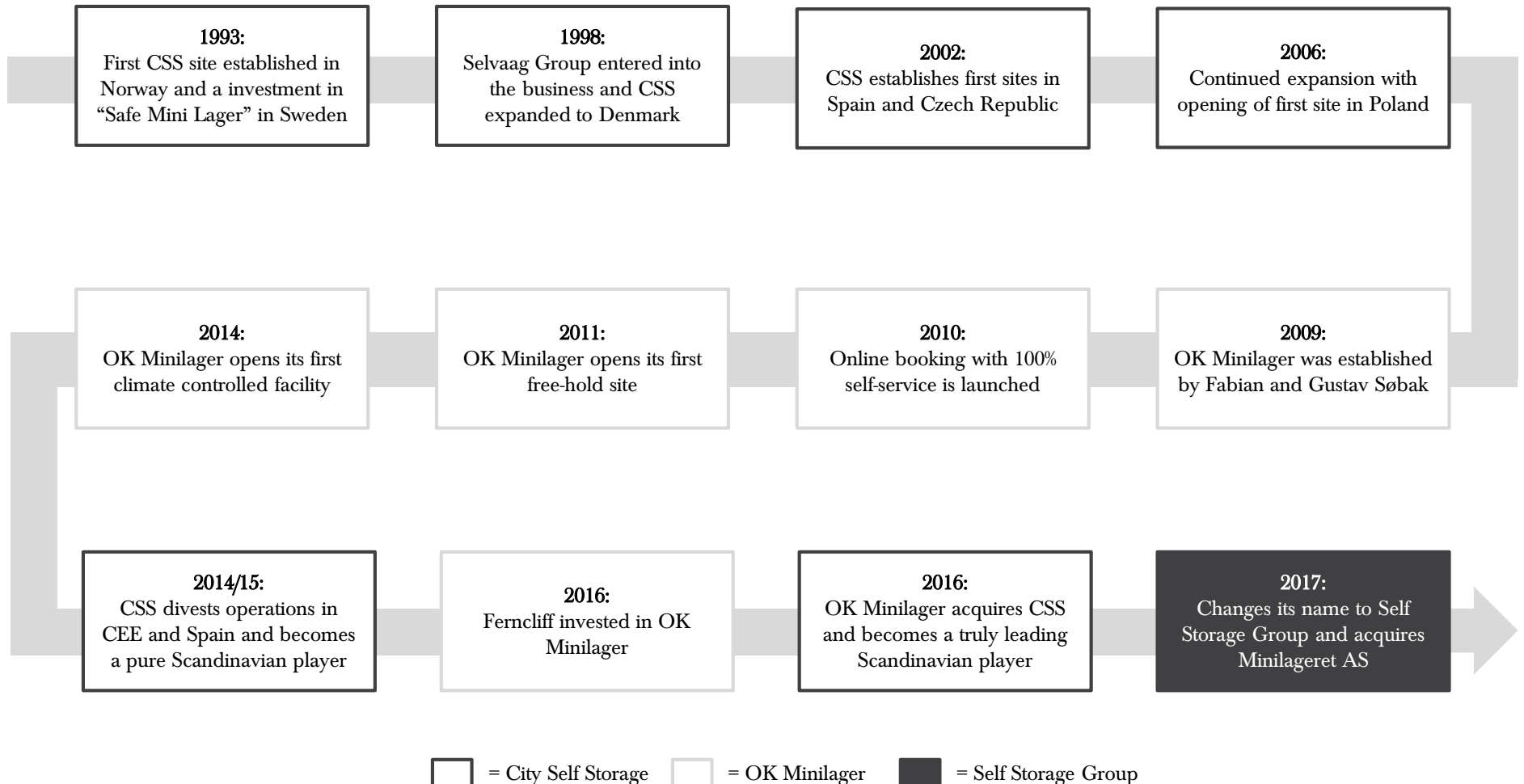
- 56 facilities located across Norway
- 28 drive-in storage facilities and 28 temperate storage facilities
- 2nd largest player in Norway, behind CSS
- Self service, open 24 hr/day and 7 days a week
- 42,643 square meters of lettable storage space



Notes:

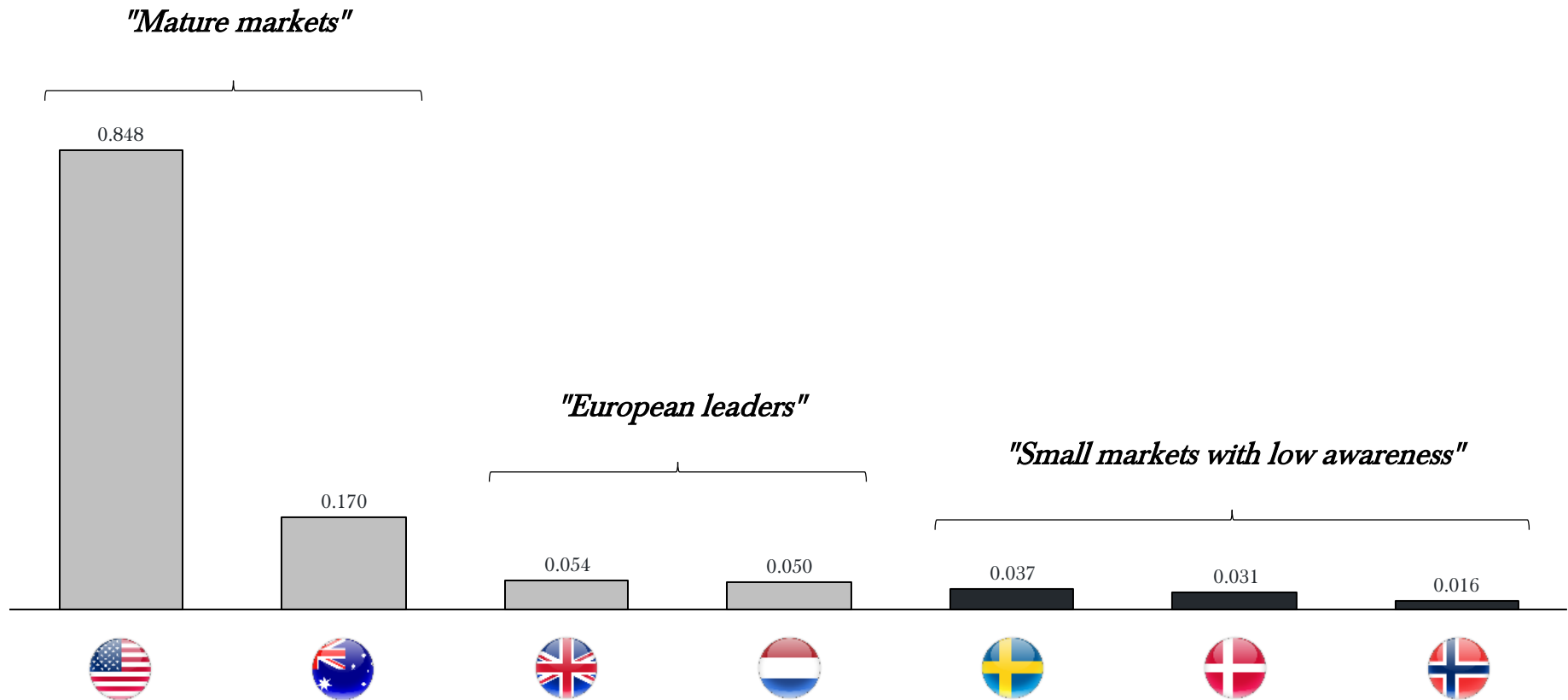
1) Merged for CSS, OK Minilager and Minilageret AS (including compensations of NOK 9.7m for Sundby site in 2015 and NOK 3.1m for Colosseum site in 2016)

IMPORTANT HISTORICAL EVENTS


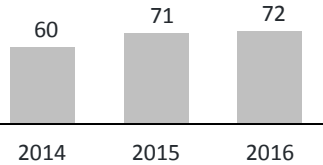
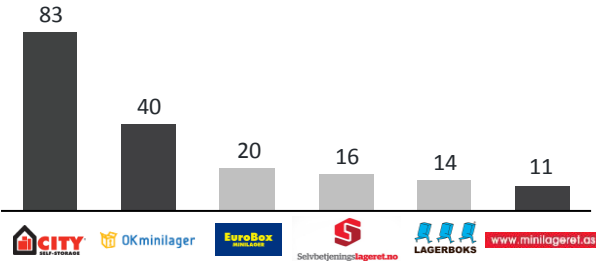

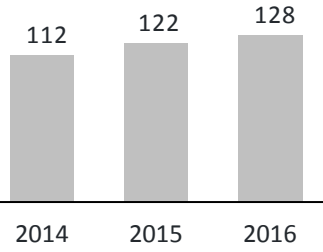
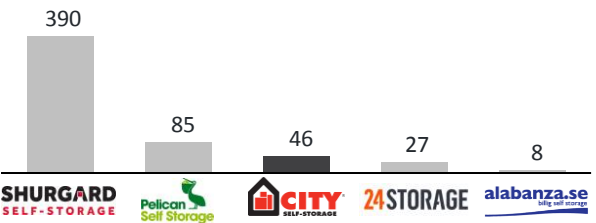

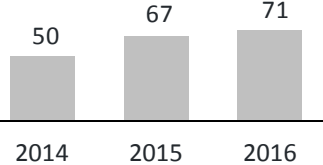
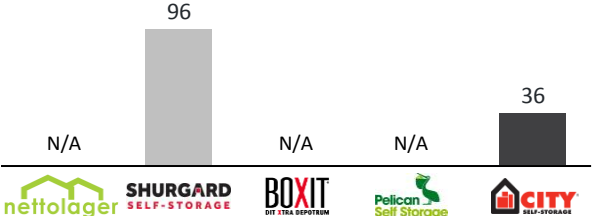


SELF STORAGE IS STILL AN IMMATURE INDUSTRY, PARTICULARILY IN THE SCANDINAVIAN COUNTRIES

Scandinavia lagging in terms of self storage space per capita (sq.m.)



THE SCANDINAVIAN SELF STORAGE MARKET AT A GLANCE

Country	Tempered facilities	Operators by 2016 revenue ¹⁾	Comments																						
	 <table><tr><th>Year</th><th>Facilities</th></tr><tr><td>2014</td><td>60</td></tr><tr><td>2015</td><td>71</td></tr><tr><td>2016</td><td>72</td></tr></table>	Year	Facilities	2014	60	2015	71	2016	72	 <table><tr><th>Operator</th><th>Count</th></tr><tr><td>CITY SELF-STORAGE</td><td>83</td></tr><tr><td>OKminilager</td><td>40</td></tr><tr><td>EuroBox</td><td>20</td></tr><tr><td>Selvbetjentlager.no</td><td>16</td></tr><tr><td>LAGERBOKS</td><td>14</td></tr><tr><td>www.minilageret.no</td><td>11</td></tr></table>	Operator	Count	CITY SELF-STORAGE	83	OKminilager	40	EuroBox	20	Selvbetjentlager.no	16	LAGERBOKS	14	www.minilageret.no	11	<ul style="list-style-type: none">Most immature market in ScandinaviaFragmented with a number of small local operators
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Source:

Company information, proff.no, proff.se

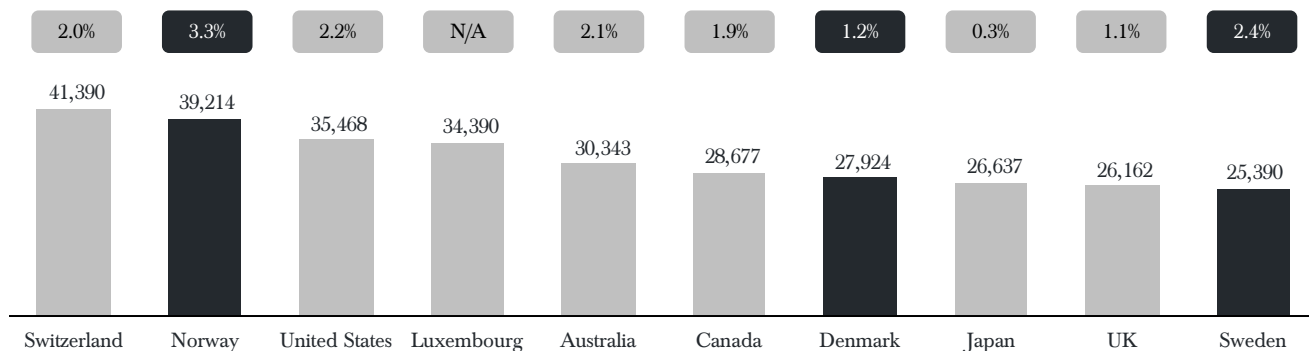
Notes:

1) Showing revenue in local currencies. Ranking in Denmark is done on the basis of number of sites.

ALL FACTORS SUGGESTING INCREASING DEMAND FOR STORAGE GOING FORWARD

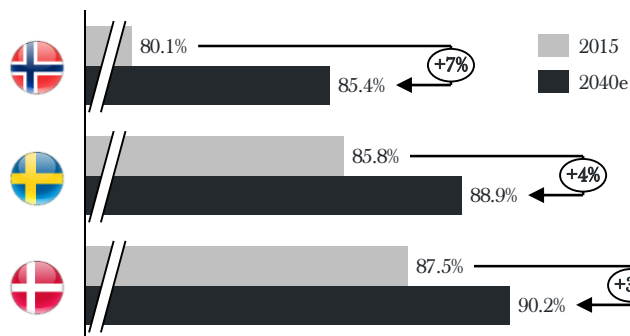
Private consumption and 5 year growth in disposable income¹⁾²⁾

Household final consumption expenditure per capita in 2015 (constant 2010 USD) and avg. growth in disposable income last 5 years



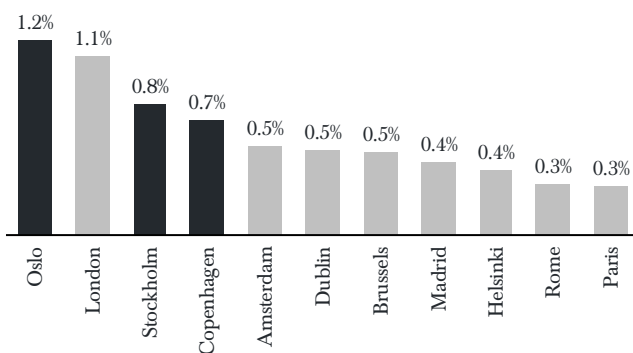
Strong urbanization trend...

% of population living in cities



...particularly in the Nordics

Population growth ('13-'25e CAGR) in selected European cities



Comments

- Scandinavian countries ranking high in terms of consumption per capita
- In 2015 net household disposable income in Norway, Sweden and Denmark grew with 4.3%, 2.5% and 2.5% respectively
- Spending levels expected to continue growing
- Oslo, Stockholm and Copenhagen expected to remain among the fastest growing capitals in Europe

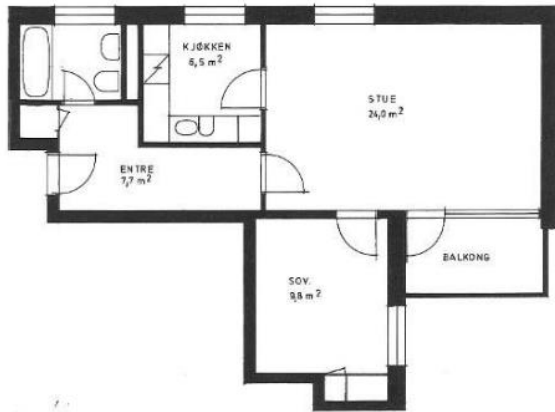
Source: The World Bank, OECD Data, Eurostat, SSB, FEDESSA European Self Storage Annual Survey 2016, Arctic Securities Research

Notes: 1) Private consumption per capita calculated using constant 2010 prices and World Bank population estimates

2) Growth rates based on average growth in real household net disposable income for the period 2011-2015

STRONG URBANISATION AND RISING HOUSING PRICES LEADING TO NEW BUILDING STANDARDS

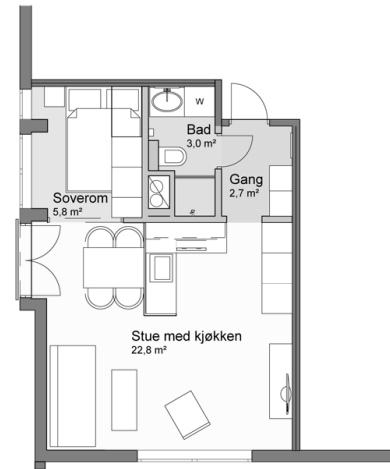
Old building standards



- *Approx. 50m²*
- *3 rooms*
- *Closed kitchen*

- More functional layout with focus on practical solutions and storage space
- «Closed kitchen» with necessary storage space
- Larger bedrooms and bathrooms
- Common areas in basements were previously reserved for storage space

New building standards

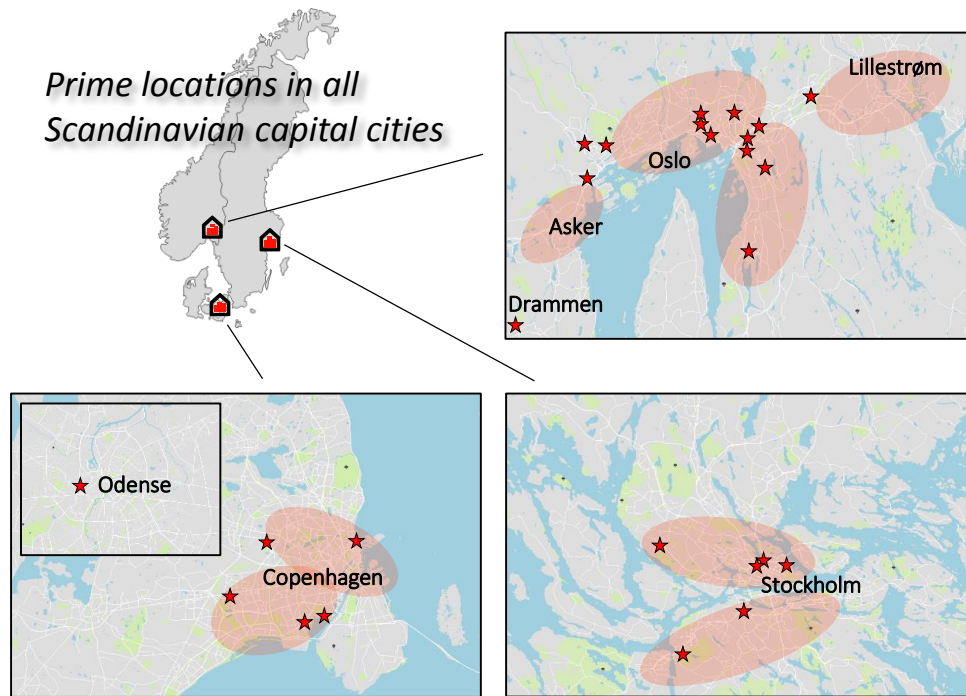


- *Approx. 40m²*
- *2 rooms*
- *Open kitchen*

- Smaller apartments on the back of rapidly rising housing prices, especially in the larger cities
- «Open kitchen» solution with less storage space
- No link between size of apartment and storage space
- The required 3 sq.m. storage space has become a «walk-in closet» and may even be eliminated following TEK17

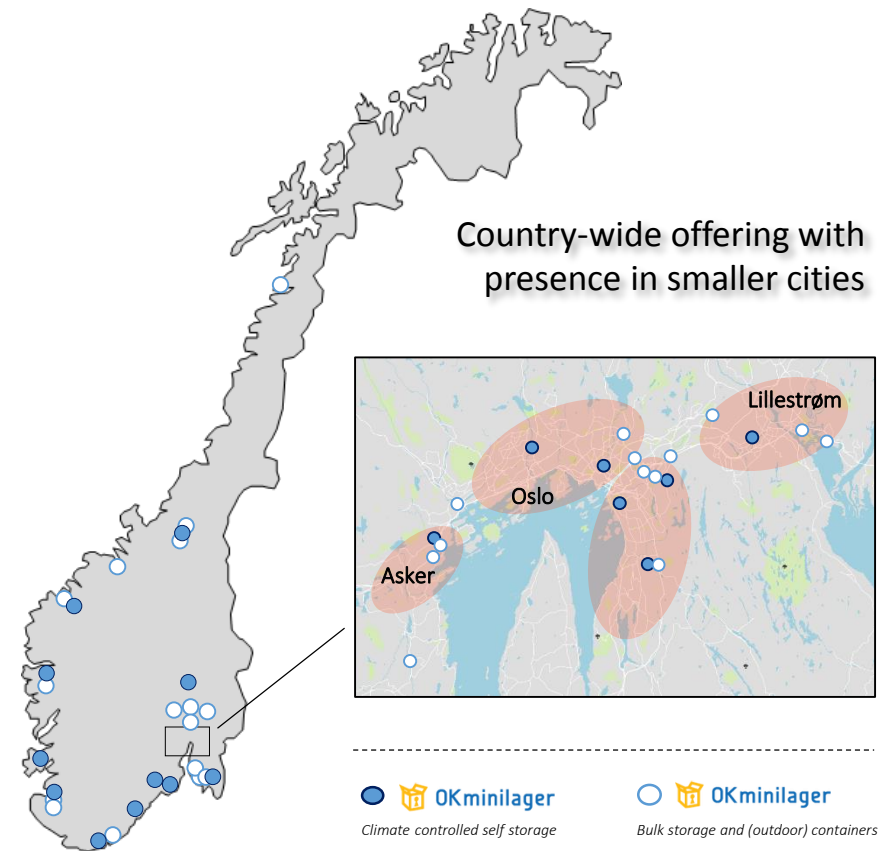
STRONG PLATFORM FOR FUTURE GROWTH WITH TWO BRANDS TARGETING DIFFERENT MARKET SEGMENTS

City Self-Storage



Prime areas for self storage

OK Minilager



A LEAN AND OPERATIONALLY FOCUSED ORGANISATION

Members of the Group's management team and breakdown of employees



Fabian Emil Søbak
Co-founder and CEO

- Co-founded OK Minilager in 2009
- Started his first business when he was seventeen years
- Has built up OK Minilager to a leading self storage company in Norway together with his father Gustav Søbak



Cecilie M. Brænd Hekneby
CFO

- Started as Finance Manager in City Self Storage in 2015 and continued as CFO in the Group after the acquisition of CSS in 2016
- Previously worked in Color Line as Group Controller and at Posten Norge as Project Manager and Business Controller
- MSc in Business Administration from NHH



Gustav Søbak
Co-founder and COO

- Co-founded OK Minilager in 2009
- More than 30 years of experience within real estate
- Built up a parking company and eventually sold it to Europark during the 2000s



Isak Larsson
General Manager CSS

- 11 years of experience within the self-storage industry
- Board member of both the Norwegian- and the Swedish Self Storage Association
- Previous experience as Sales & Operations manager
- Bachelor Degree in Industrial Marketing



Lauras Melnikas
Operations Manager

- Started at OK Minilager in 2011
- Previous Project Manager in the Lithuanian Renewable Energy Association (LAIEA)
- BSc in Corporate Finance from ISM University of Management and Economics


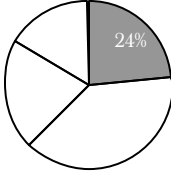

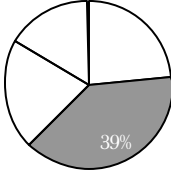

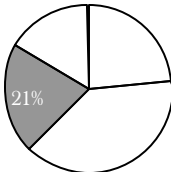

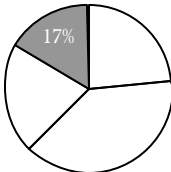
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Full time
employees

35

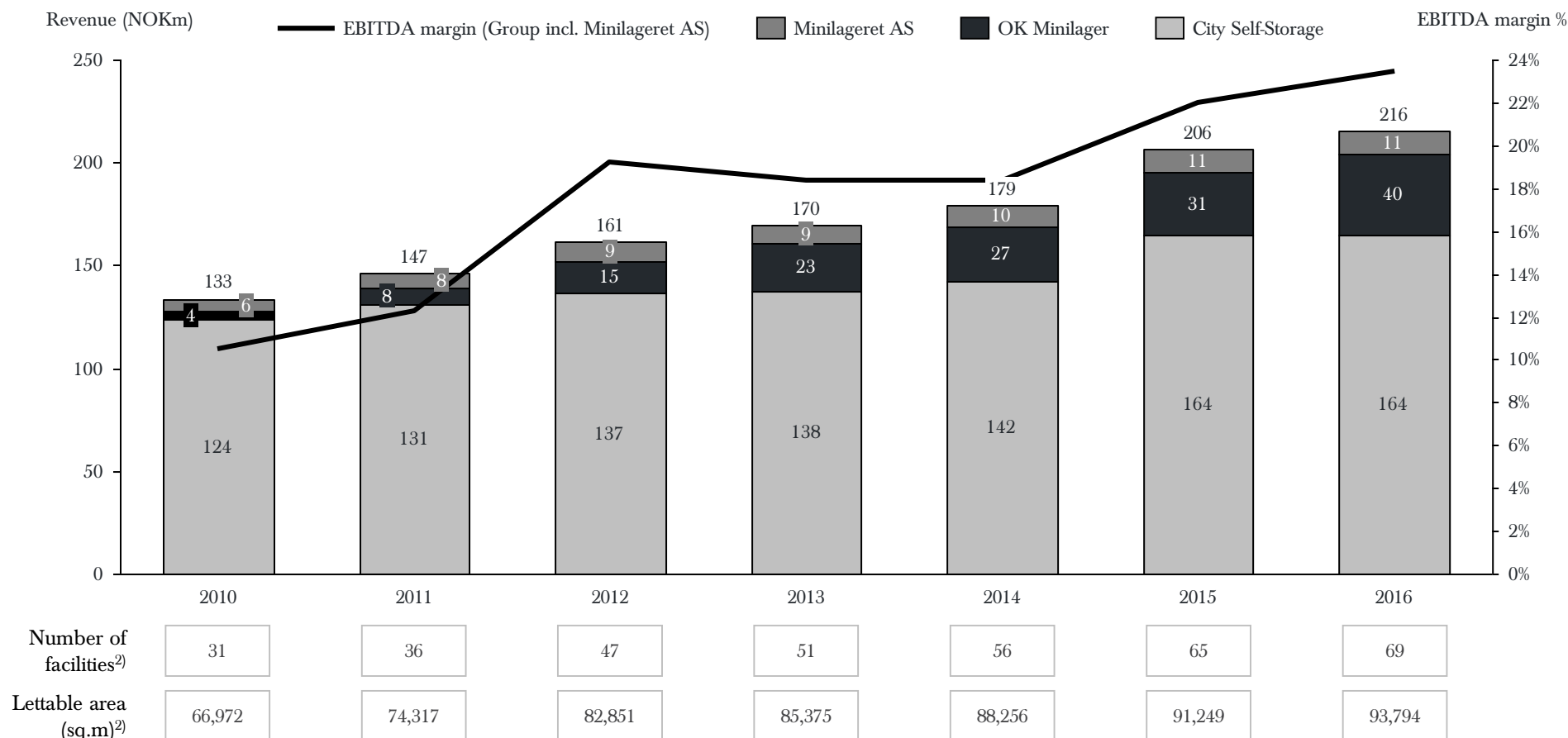
Part time
employees

STRONG PRESENCE IN SCANDINAVIA

Market	2016 Revenue contribution (NOKm)		Current facilities	Lettable area
 incl. Minilageret AS (Norway)	51		56	42,632 <i>sq. meters</i>
 (Oslo)	83		14	26,457 <i>sq. meters</i>
 (Stockholm)	45		6	16,543 <i>sq. meters</i>
 (Copenhagen)	36		6	15,325 <i>sq. meters</i>

CONSISTENT GROWTH AND INCREASING MARGINS






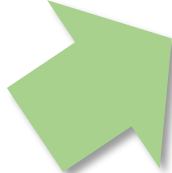
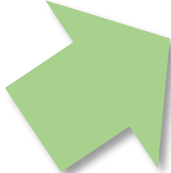


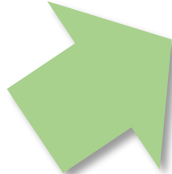


Development in revenue and EBITDA margin¹⁾



Note: 1) Including compensations of NOK -9.7 million for Sundby site in 2015 and NOK -3.1 million for Colosseum site in 2016

2) Minilageret AS not included due to a lack of historical figures

GROWTH STRATEGY AND OUTLOOK

Market	Strategy	Capacity	Occupancy	Rent
	<ul style="list-style-type: none"> Improve the mix between owned and leased facilities (but still opportunistic wrt leased/owned) Expansion through acquisition of attractive facilities with a lower running cost than leasing 			
	<ul style="list-style-type: none"> Opportunistic approach towards acquisitions (preferred to leasing) Focus on increasing occupancy and rent levels by establishing OK as a leading provider 			
	<ul style="list-style-type: none"> Opportunistic approach towards acquisitions (preferred to leasing) Evaluate opportunities to lease new storage facilities 			

THANK YOU

