



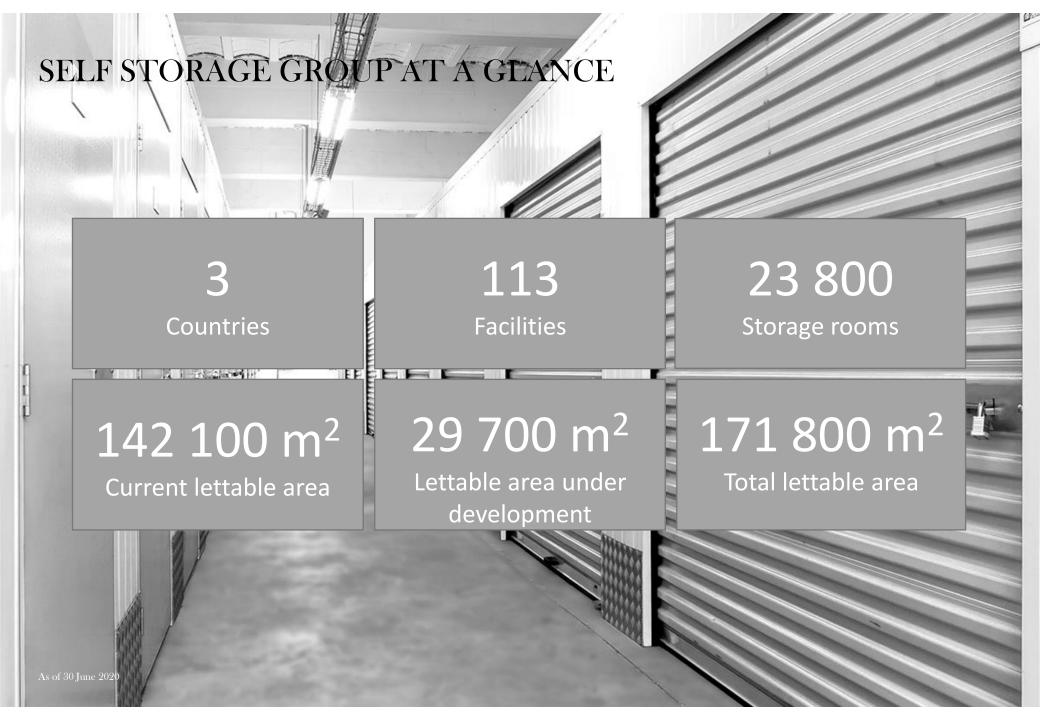
Self Storage Group ASA

Second quarter 2020





FINANCIALS Q2 2020 & 1H 2020

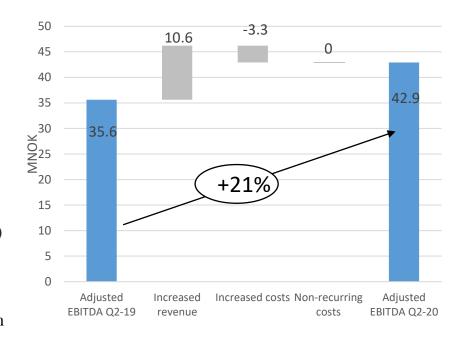


GROUP HIGHLIGHTS - SECOND QUARTER 2020

SSG experienced limited business impact from the COVID-19 situation in the second quarter of 2020 and has a solid platform for further profitable growth and expansion.

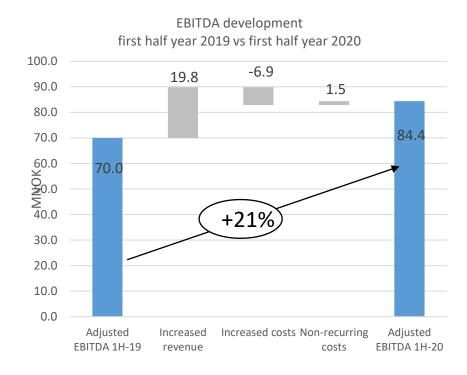
- Revenues of NOK 71.7 million, up from NOK 61.0 million in Q2 2019
- Adjusted EBITDA¹ of NOK 42.9 million, up from NOK 35.6 million in Q2 2019
- Average occupancy for sites with more than 12 months of operation was 82.3% (84.9%) with an average rent per m² of NOK 2 349 per year (NOK 2 338)
- Like-for-like occupancy in Q2 2020 was 85.1% (84.0%) with an average rent per m² of NOK 2 355 per year (NOK 2 337 NOK)
- Total number of facilities end June 2020 was 113, up from 106 facilities at the end of June 2019
- Current lettable area end of June 2020 was 142 100 m², up from 122 000 m² end of June 2019

EBITDA development Q2 2019 vs Q2 2020

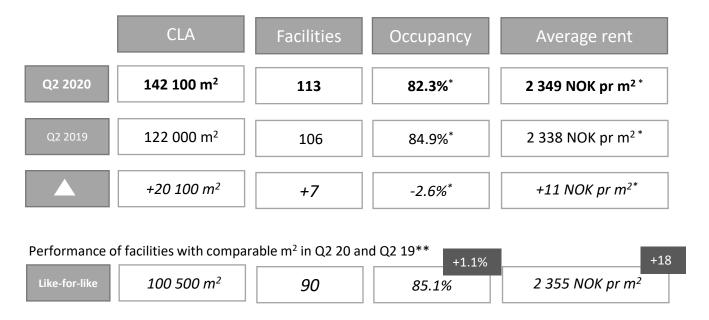


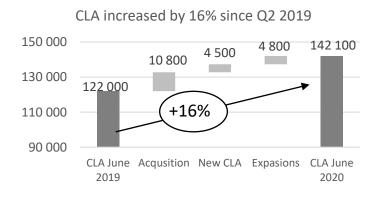
GROUP HIGHLIGHTS - FIRST HALF YEAR 2020

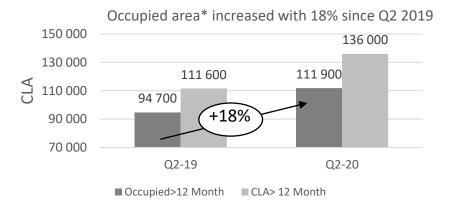
- Revenues of NOK 142.5 million, up from NOK 122.7 million in first half year 2019
- Adjusted EBITDA¹ of NOK 84.4 million, up from NOK 70.0 million in first half year 2019
- Change in fair value of freehold investment properties of NOK
 5.9 million, up from NOK
 5.1 million in first half year
- Agreement of two interest rate swaps in first half year 2020 of a total of NOK 300 million
- Net finance of NOK -23.4 million, compared to NOK -11.6 million in first half year 2019
- Adjusted profit before tax¹ of 28.8 million, down from NOK 31.9 million in first half year 2019
- Cash position end June 2020 of NOK 204.9 million, up from NOK 88.1 million end of December 2019
- Total value of freehold investment property end June 2020 of NOK 1 204 million, up from NOK 1 074 million end of December 2019
- Loan to value of freehold investment property is 42% as of end June 2020, compared to 32% as of end December 2019



KEY PERFORMANCE INDICATORS - SECOND QUARTER 2020







 $^{^*}$ Average occupancy and rent price pr m^2 for all sites with more than 12 months of operation, expansions are included

 $^{^{*\,*}}$ Facilities with same CLA in Q2 20 as in Q2 19 +/- 50 m^2

KEY FIGURES - SECOND QUARTER 2020

(NOK million)

KEY FIGURES

Adjusted EBITDA-margin

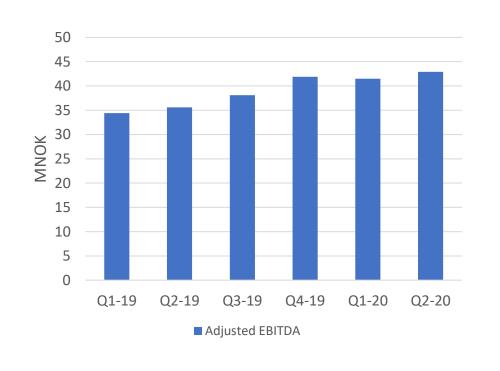
2020	2019	Q2 20 vs	2019
Q2	Q2	Q2 19	FY
71.7	61.0	+10.6	266.5
-2.8	-3.2	+0.4	-11.8
-7.7	-6.0	-1.7	-29.0
-9.9	-9.7	-0.2	-39.6
-8.3	-9.0	+0.7	-34.7
42.9	33.1	+9.8	151.3
0.0	2.5	-2.5	4.7
42.9	35.6	+7.3	156.0
	Q2 71.7 -2.8 -7.7 -9.9 -8.3 42.9	Q2 Q2 71.7 61.0 -2.8 -3.2 -7.7 -6.0 -9.9 -9.7 -8.3 -9.0 42.9 33.1 0.0 2.5	2020 2019 vs Q2 Q2 19 71.7 61.0 +10.6 -2.8 -3.2 +0.4 -7.7 -6.0 -1.7 -9.9 -9.7 -0.2 -8.3 -9.0 +0.7 42.9 33.1 +9.8 0.0 2.5 -2.5

59.8%

58.4% 68.9%

58.5%

ADJUSTED EBITDA Q1 2019-Q2 2020



$KEY FIGURES^{1)} - Q2 2020$

(NOK million)

P&L	Q2 20	Operational change	Q2 19	FY 19
Revenue	71.7	+10.6	61.0	266.5
Total operating costs ²⁾	-28.7	-3.3	-25.4	-110.4
Adjusted EBITDA	42.9	+7.3	35.6	156.0
Adjusted EBIT	39.1	+6.1	33.0	143.9
Change in fair value of inv. property	0.2	-4.5	4.7	17.5
Change in fair value of lease property	-15.8	-2.4	-13.4	-55.2
Net finance	-13.9	-8.2	-5.7	-26.0
Adjusted Pre-tax profit	9.6	-9.0	18.6	80.3
Adjusted Net profit	7.9	-6.1	14.0	65.5
Current lettable area (thousands m²)	142.1	+20.1	122.0	137.5
Lettable area under development (thousands m^2)	29.7	+16.0	13.7	21.4
Net cash flows from operating activities	39.6	+5.5	34.1	145.5
Net cash flows from investing activities	-23.9	+49.7	-73.6	-561.2
Net cash flows from financing activities	68.6	-264.9	333.5	381.9
Cash and cash equivalents at beginning of the period	121.0	-8.5	129.5	122.2
Cash and cash equivalents at end of the period	204.9	-218.5	423.4	88.1

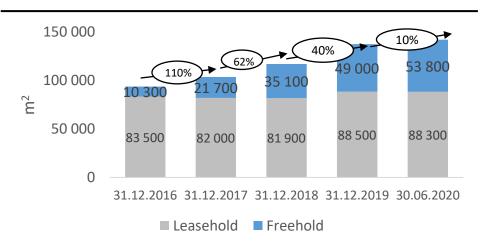
Balance sheet	30 Jun 20	31 Dec 19
ASSETS		
Freehold investment property	1 203.7	1 074.4
Leasehold investment property	520.9	489.1
Property, plant and equipment	116.4	114.4
Goodwill	184.5	184.8
Financial instruments	24.8	24.8
Total non-current assets	2 052.1	1 887.5
Other current assets	35.0	28.9
Cash and bank deposits	204.9	88.1
Total current assets	239.9	117.1
TOTAL ASSETS	2 292.0	2 004.6
EQUITY AND LIABILITIES		
Total equity	1 077.5	1 005.1
Long-term interest-bearing debt	304.9	239.1
Long-term obligations under finance leases	489.0	450.6
Deferred tax liabilities	89.5	91.1
Other non-current liabilities	6.0	0.5
Total current liabilities	325.1	218.3
Total liabilities	1 214.5	999.6
TOTAL EQUITY AND LIABILITIES	2 292.0	2 004.6

¹⁾ Unaudited figures for 2020

²⁾ Adjusted for non-recurring costs of NOK 0.0 million in Q2 2020, NOK 2.5 million in Q2 2019 and NOK 4.7 million FY 2019

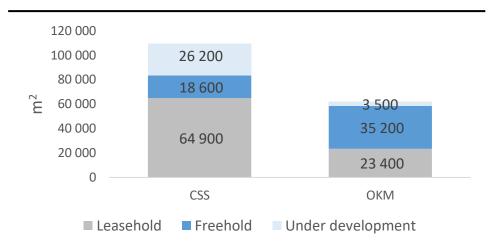
STEADY GROWTH IN SHARE OF FREEHOLD PORTFOLIO

DEVELOPMENT IN SHARE OF FREEHOLD FACILITIES



- SSG's strategy is to expand within freehold facilities
- 38% of current lettable area in operation at the end of June 2020 was freehold
- Freehold m² has increased with 10% since December 2019
- 54 of a total of 113 facilities in operation (48%) were freehold as of June 2020
- SSG plans to open 10 000 m² in 2020, mainly freehold

SHARE OF FREEHOLD FACILITIES PER CONCEPT



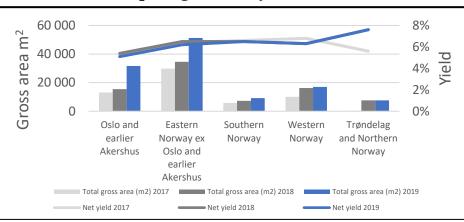
30.06.2020 m ²	Current lettable area	Under development	Total lettable area
Freehold facilities	53 800	29 500	83 300
Leased facilities	88 300	200	88 500
SUM	142 100	29 700	171 800

FREEHOLD INVESTMENT PROPERTY AS OF Q2 2020 -PROPERTY VALUE INCREASED BY 21% FROM DECEMBER 2019

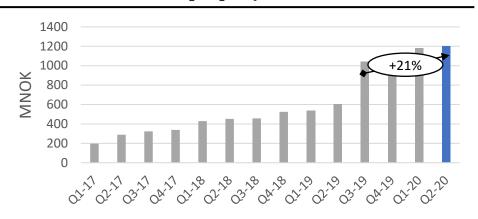
Freehold portfolio

- 55 self-storage facilities with a total gross area of 103 700 m
- 5 land properties for containers with a total gross area of 15 600 m²
- 2 greenfield development properties with a total gross area of 11 400 m²
- 1 freehold properties acquired in Q2 2020
- Internal lease agreements at commercial terms are signed between OK Property and the operating companies in the Group
- External valuations by real estate appraiser Newsec once a year, quarterly assessment of indications of change

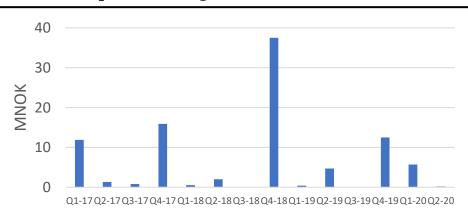
Gross area pr region and yield as of 31.12.19



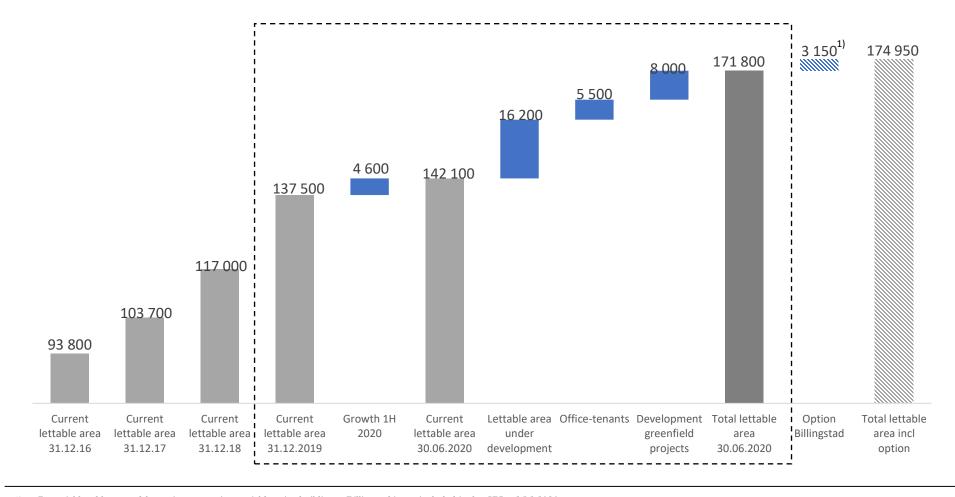
Total freehold property of 1 204 MNOK



Development change in fair value over P&L



CURRENT LETTABLE AREA OF 142 100 M² AS OF Q2 2020 – 29 700 M² IN PIPELINE¹⁾



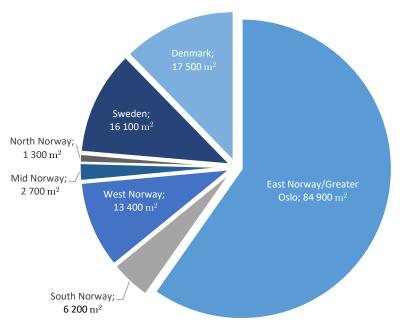


29 700 M² IN POTENTIAL LETTABLE AREA

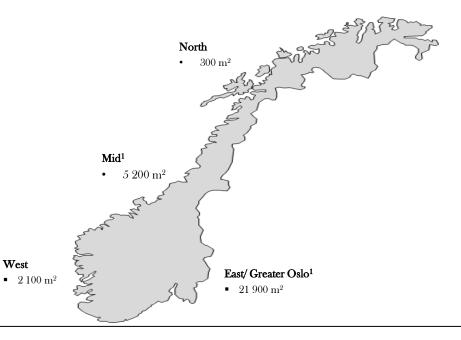
- The potential m² is in freehold facilities in Norway
- Rent income from expiring lease contracts from 5 500 m² of the 20 700 m² not yet built into self-storage units
- 10 000 m² are planned to open during 2020 (organic)
- $4\,600\,\mathrm{m}^2$ opened as of $30.06.2020\,$

	CSS	OKM	Total SSG
New facilities	15 100	0	15 100
Expansions	11 100	3 500	14 600
Sum	26 200	3 500	29 700
Area with other rentals	5 200	300	5 500

Current lettable area pr region²⁾



Lettable area <u>under development¹⁾</u>



West

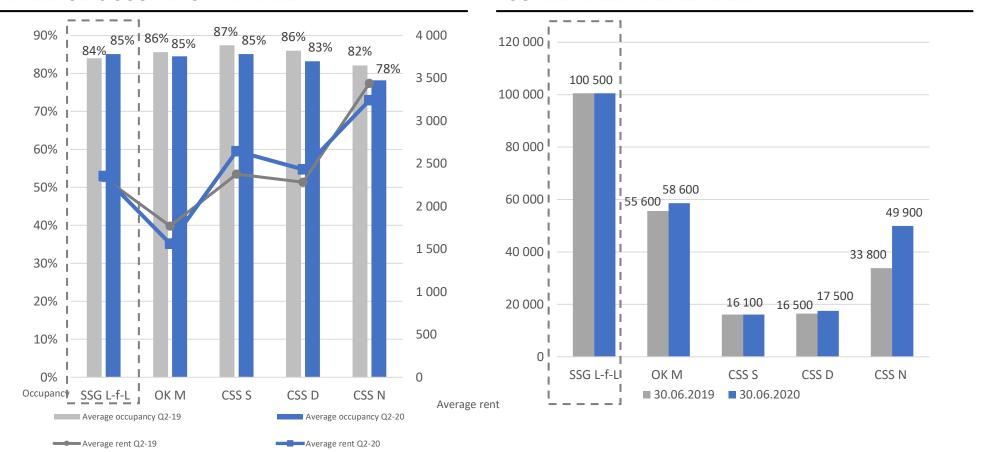
1) As of 30 June 2020. In addition there is a potential in lettable area of 200 m² in Denmark (expansion)

DEVELOPMENT IN CAPACITY, OCCUPANCY AND RENT

Occupancy for facilities Like-for-Like²⁾ has increased from 84.0% in Q2-19 to 85.1% in Q2-20 Average rent pr m² per year for facilities Like-for-Like²⁾ has increased from NOK 2 337 to NOK 2 355

AVERAGE OCCUPANCY¹⁾ AND RENT¹⁾

CURRENT LETTABLE AREA

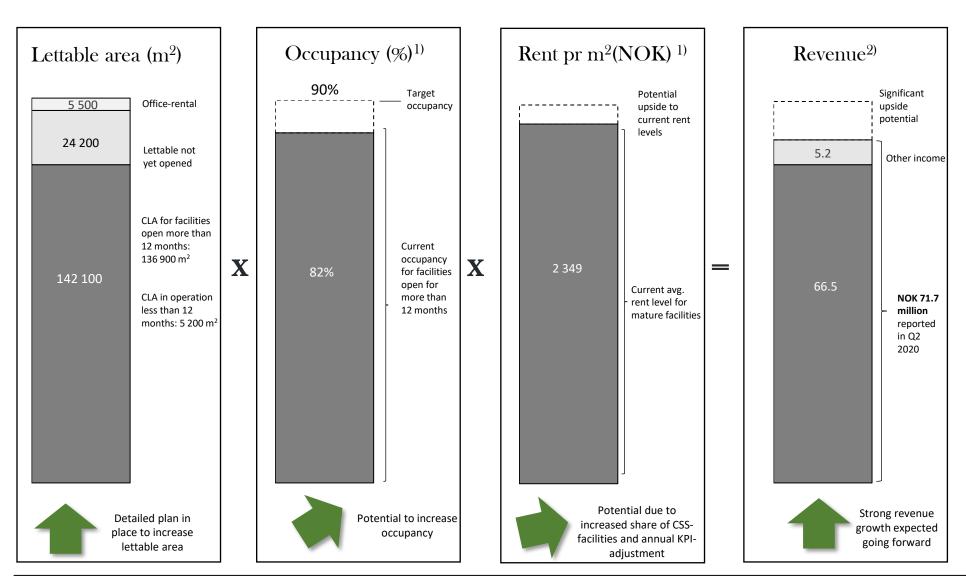


The move-in rates in Q2 2020 in the CSS segment were slightly lower for a period of time after mid-march impacting occupancy growth. There was however a strong development in move-ins in June Occupancy in CSS Norway, CSS Denmark and OKM has decreased due to expansions of lettable area during the year, and due to longer filling-up phase than 12 months for some large facilities

Average occupancy and rent per m² for sites with more than 12 months of operation in NOK, expansions are included

Facilities with same CLA in Q2 20 as in Q2 19 +/- 50 m²

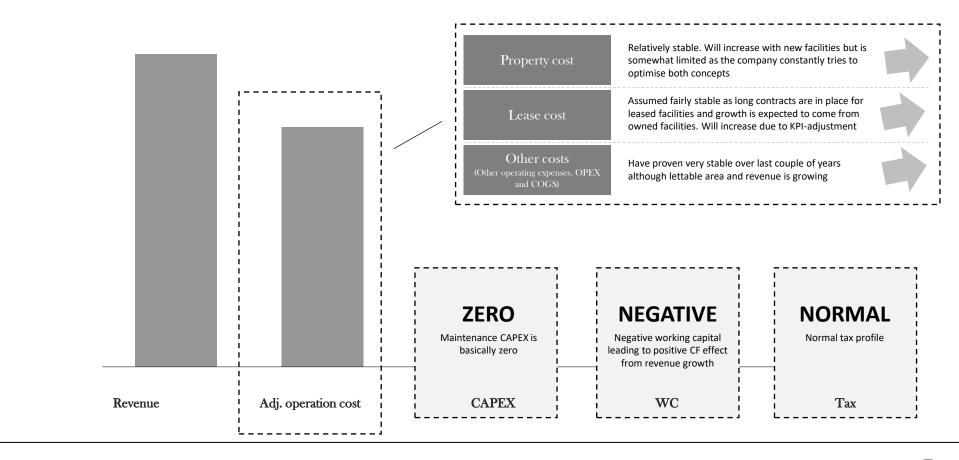
REVENUE DYNAMICS Q2 2020



¹⁾ Average occupancy and rent pr m² for sites with more than 12 months of operation in NOK

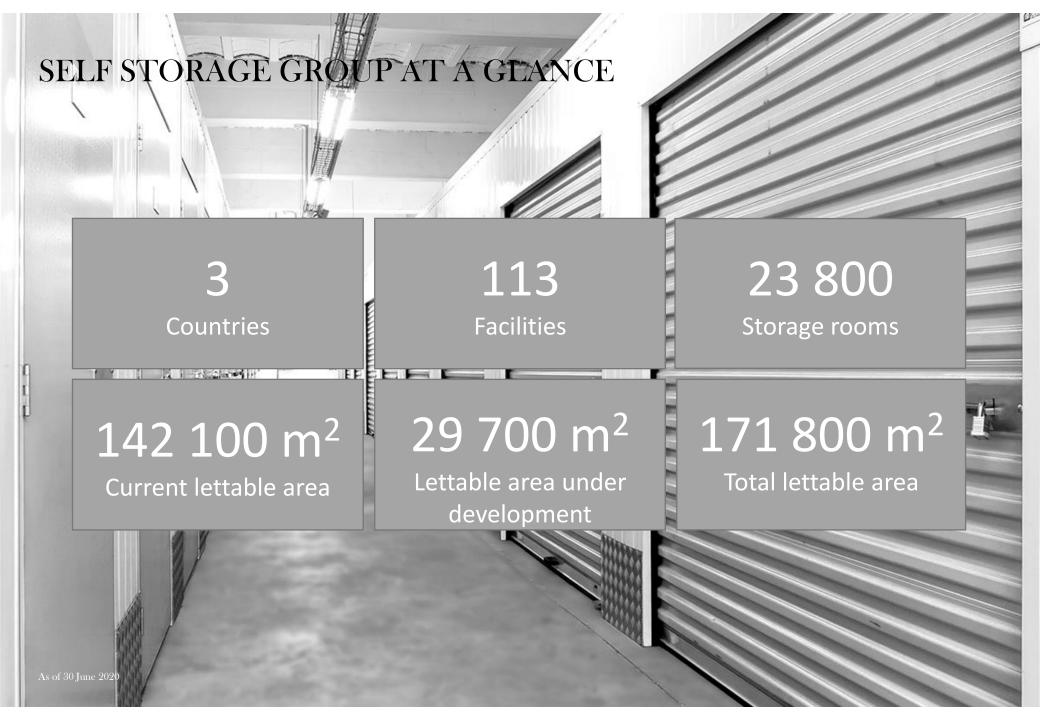
STRONG LINK BETWEEN REVENUE GROWTH AND ABSOLUTE GROWTH IN PRE TAX FREE CASH FLOW

Strong link between further growth in revenue and EBITDA

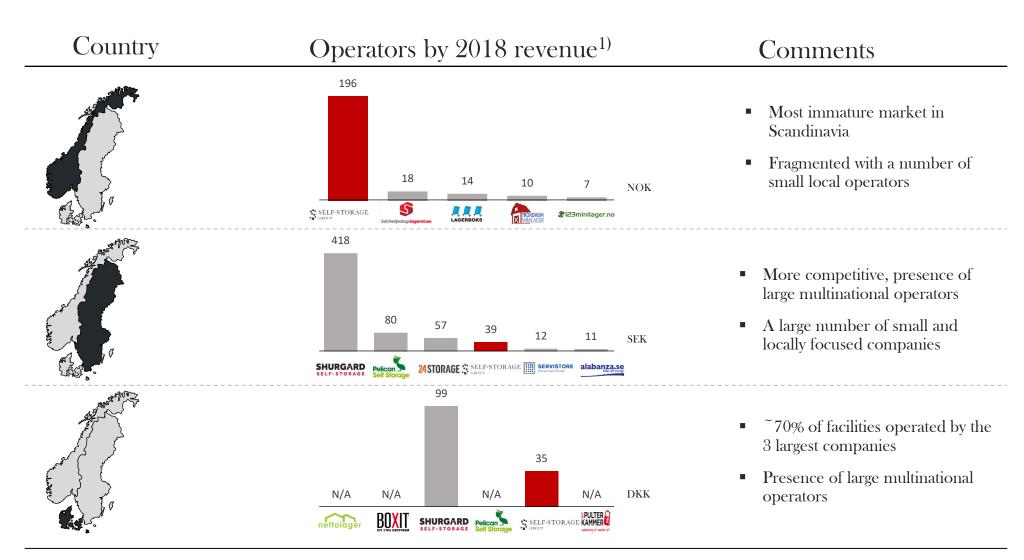




THE COMPANY



THE SCANDINAVIAN SELF STORAGE MARKET AT A GLANCE





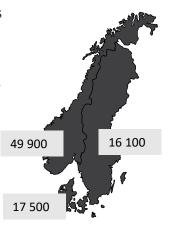
SSG CONSISTS OF TWO DISTINCT BUSINESS CONCEPTS

City Self-Storage



High-end brand providing self-storage rental and ancillary products and services in Scandinavia's larger cities

- 39¹¹) temperate storage facilities across
 Scandinavia
- One of the leading self-storage providers in the Scandinavian market
- Located in Greater-Oslo, Stavanger, Stockholm and Copenhagen, due to open in Trondheim
- 83 500 m² CLA (18 600 m² is freehold)



OK Minilager



Countrywide, discount-priced offering of self-serviced storage facilities in Norway

- 74¹⁾ facilities located across Norway
- 45 temperate storage facilities and 29 drive-in storage facilities
- 2nd largest player in Norway, behind CSS
- Self service, open 24 hr/day and 7 days a week
- $58\,600$ m² CLA ($35\,200$ m² is freehold)



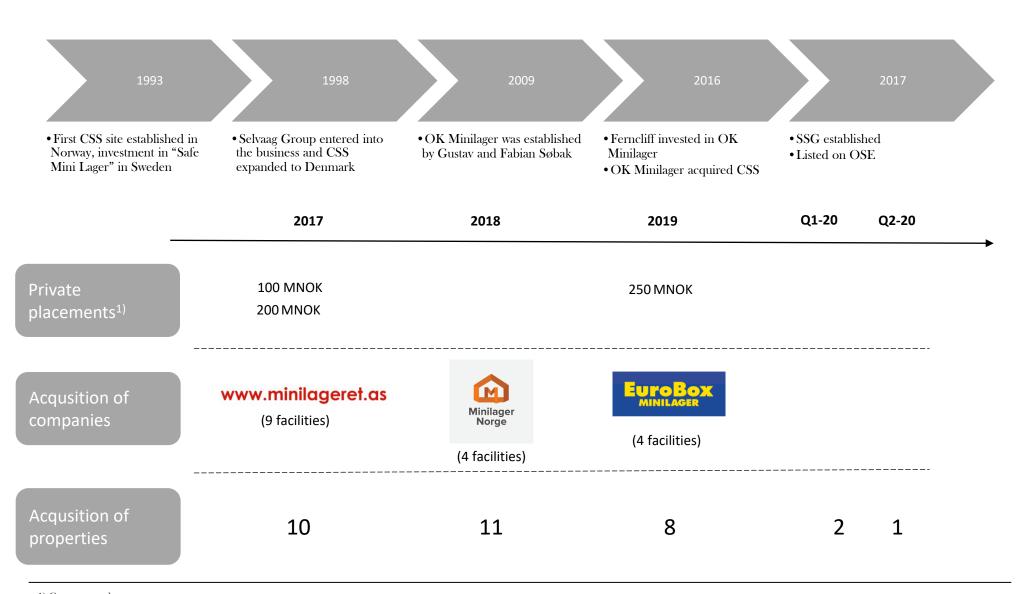




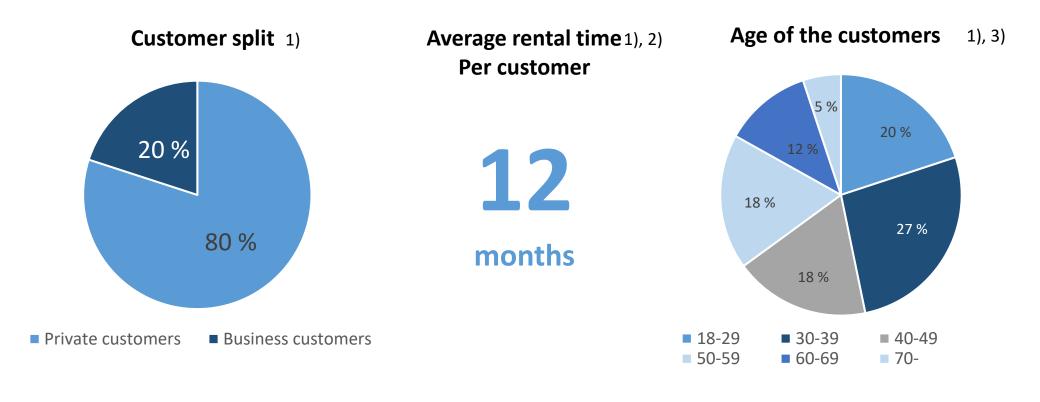




OUR HISTORY



A LARGE, DIVERSIFIED AND INCREASINGLY LOYAL CUSTOMER BASE SECURING EVERGREEN INCOME STREAMS



¹⁾ The numbers are approximate

²⁾ Average rental time is longer than 12 months as customers who have not yet terminated the lease is not included in the average

³⁾ The data is based on customer surveys on selected facilities

BUILDING PERMISSION RECEIVED Breivollveien 25B - Oslo

- Building permission received on 1st July 2020
- Gross area of 7 100 m²
- Estimated lettable area of 4 900 m²
- 1st phase estimated to open during Q3 2021
- The facility will be operated under the CSS brand
- Unique visibility with daily traffic count of 100 000+ cars
- 200 000 residents within a 4 km² radius



BUILDING PERMISSION RECEIVED Bjørnerudveien 10 - Oslo

- Building permission received on May 7th 2020
- Gross area of 3 600 m²
- Estimated lettable area of 2 500 m²
- 1st phase estimated to open during Q3 2021
- The facility will be operated under the OKM brand
- The property has a significant catchment area
- There is additional land for further development on the property



BUILDING PERMISSION RECEIVED John Aaes vei - Trondheim

- Building permission received on June 6th 2020
- Gross area of 4 400 m²
- Estimated lettable area of 3 100 m²
- Estimated to open during 2nd half of 2021
- The facility will be operated under the CSS brand
- The property has a significant catchment area
- The property has great visibility and easy access from main roads.

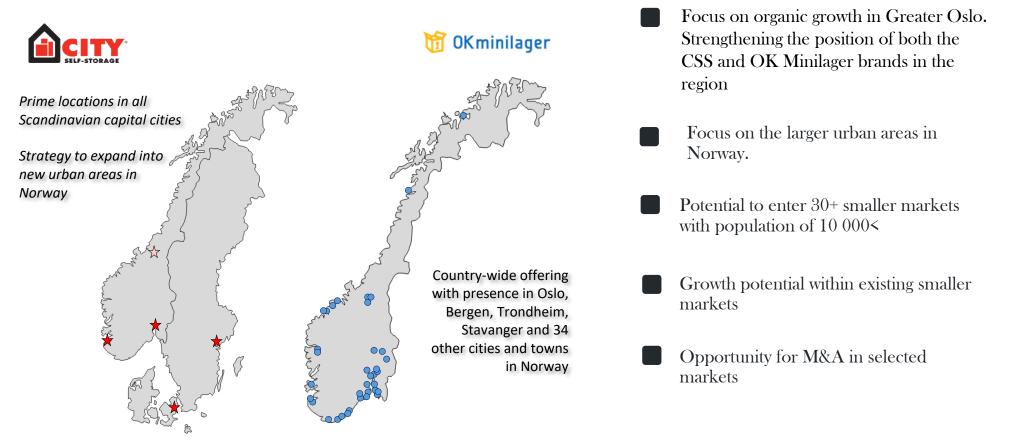


DEVELOPMENT PIPELINE

Significant conversion/expansion projects

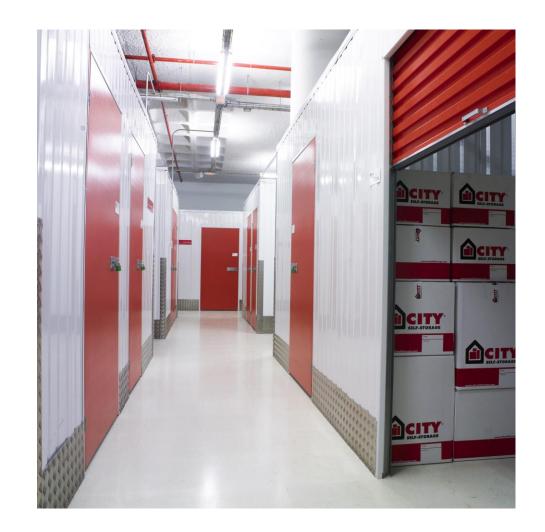
Facility	Location	Status	Potential CLA (approx.)	Expected opening	Concept
Oslo Hovfaret 11	Located at Skøyen, an attractive commercial hub with a significant catchment area	Self Storage fit-out is constructed on two floors of this 6 floor building. 2 nd phase of the fit-out installation is completed in August 2020. Next phases are planned to open in 2021.	$3500~\mathrm{m}^2$	Open	CITY TO ALL
Oslo Østre Aker vei 101	Facility located alongside Østre Aker vei with great visibility and access	First phase of this conversion project is under construction and estimated to open during Q3 2020.	$3~000~\mathrm{m}^2$	2020	<u> Acity</u>
Trondheim Håkon Magnussons gate 1 A	Highly visible location in a big-box retail areal close to the city centre	Construction completed. Opened in August 2020. The project was delayed due to COVID-19.	$2~100~\mathrm{m}^2$	Open	CITY
Oslo Ulvenveien 28	Highly visible location in a larger development area	Planning under progress. Estimated to open during 2021.	$2500~\mathrm{m}^2$	2021	ALL STORAGE

SSG HAS A STRONG PLATFORM FOR FUTURE GROWTH



STRATEGIC REVIEW

- In January 2020, Self Storage Group announced a strategic review. After exploring a variety of opportunities, the Board has concluded that what is likely to serve shareholders best at present is to continue our growth strategy as an independent and listed company.
- In addition to ongoing projects and organic growth in existing locations, Self Storage Group is also actively considering acqusition growth opportunities that can create value for our shareholders. Further strengthening our position in Norway remains a key priority, while we simultaneously review opportunities for growth in the Nordics



STRATEGIC SUMMARY

- Grow our freehold portfolio in selected urban markets
- Focus on the larger urban areas in Norway
- Occupancy target of 90%
- Investments in CRM, automation and digital platforms
- Creating Great customer experiences
- Lean operation and self-service
- Opportunistic approach to expansion in Sweden and Denmark
- Looking to selectively acquire existing self storage providers in the Nordics



Illustration of a greenfield project developed under the CSS brand

COVID-19

- Norway went into a partial lockdown from 12 March 2020
- Self Storage Group adapted to the pandemic by;
 - Implementing measures to safeguard customers and employees
 - Keeping self-storage facilities open as usual for both existing and new customers
 - Using our self-serviced and digitalised offering that by nature is a safe and flexible solution for our customers
 - Updating the risk evaluation in the interim report for Q2 2020
- The Group experienced limited business impact due to Covid-19 in the second quarter and first half year of 2020. The move-in rates in the CSS segment were slightly lower for a period of time after mid-March impacting occupancy growth. There was however a strong development in move-ins in June. A few of the sites under construction were delayed due to closed factories, but the company still plan to reach the target of developing 10 000 CLA in 2020.

Disclaimer

The information included in this Presentation contains certain forward-looking statements that address activities, events or developments that Self Storage Group ASA ("the company") expects, projects, believes or anticipates will or may occur in the future. These statements are based on various assumptions made by the Company, which are beyond its control and are subject to certain additional risks and uncertainties. The Company is subject to a large number of risk factors including but not limited to economic and market conditions in the geographic areas and markets in which Self Storage Group is or will be operating, counterpart risk, interest rates, access to financing, fluctuations in currency exchange rates, and changes in governmental regulations. For a further description of other relevant risk factors we refer to the Annual Report for 2019 for Self Storage Group and updated risk evaluation in the interim report for Q2 2020. As a result of these and other risk factors, actual events and our actual results may differ materially from those indicated in or implied by such forward-looking statements. The reservation is also made that inaccuracies or mistakes may occur in the information given above about current status of the Company or its business. Any reliance on the information above is at the risk of the reader, and Self Storage Group disclaims any and all liability in this respect.

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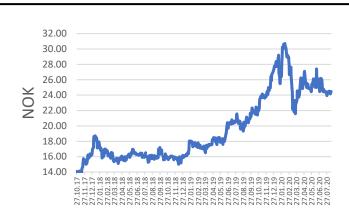
Appendix

SSG LISTED ON OSLO STOCK EXCHANGE SINCE 27.10.2017

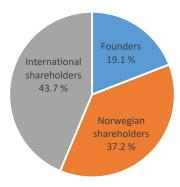
Largest shareholders

	Holding	%	Name	Country
1	19 230 909	22,8 %	UBS Switzerland AG 1)	Switzerland
2	9 565 000	11,3 %	FABIAN HOLDING AS	Norway
3	6 565 000	7,8 %	CENTRUM SKILT AS	Norway
4	3 896 103	4,6 %	FIRST RISK CAPITAL AS	Norway
5	3 828 293	4,5 %	SKAGEN M2 VERDIPAPIRFOND	Norway
6	3 772 180	4,5 %	VERDIPAPIRFONDET ODIN EIENDOM	Norway
7	3 623 214	4,3 %	VATNE EQUITY AS	Norway
8	2 134 246	2,5 %	J.P. Morgan Bank Luxembourg S.A.	Sweden
9	1 957 620	2,3 %	Citibank, N.A.	Ireland
10	1 923 074	2,3 %	MARLBOROUGH EUROPEAN MULTI-CAP FND	United Kingdom
11	1 711 358	2,0 %	WESSEL-INVEST AS	Norway
12	1 641 428	1,9 %	Danske Invest Norge Vekst	Norway
13	1 533 216	1,8 %	The Bank of New York Mellon SA/NV	France
14	1 158 611	1,4 %	BNP Paribas Securities Services	Luxembourg
15	1 126 089	1,3 %	VPF FIRST NORDISK EIENDOM	Norway
16	1 102 008	1,3 %	Brown Brothers Harriman & Co.	United States
17	1 050 000	1,2 %	VERDIPAPIRFONDET HOLBERG NORGE	Norway
18	951 038	1,1 %	MUSTAD INDUSTRIER AS	Norway
19	709 227	0,8 %	KLAVENESS MARINE FINANCE AS	Norway
20	705 146	0,8 %	SOLE ACTIVE AS	Norway
	68 183 760	80,9 %		

Share development



Shareholder structure



Total number of shares: 84 328 584

As of 17 August 2020

SECOND QUARTER 2020 COMPREHENSIVE INCOME

Profit and loss statement

(Amounts in NOK 1 000)		months ended	Unaudited For the three months ended 30 June 2019		months ended	Audited For the twelve months ended 31 December
	Note					2019
Revenue	3	71 657	61 022	142 474	122 660	266 453
Lease expenses	3	2 819	3 215	5 773	6 323	11 813
Property-related expenses	3	7 706	6 013	15 788	12 987	28 975
Salary and other employee benefits	3	9 937	9 734	20 943	19 484	39 566
Depreciation		3 870	2 533	6 929	4 961	12 108
Other operating expenses	3	8 264	8 968	17 021	16 826	34 730
Operating profit before fair value adjustments		39 061	30 559	76 020	62 079	139 261
Change in fair value of freehold investment property	5	239	4 667	5 944	5 073	17 523
Change in fair value of leasehold investment property	5	-15 809	-13 433	-31 252	-26 653	-55 204
Operating profit after fair value adjustr	nents	23 491	21 793	50 712	40 499	101 580
Finance income		258	126	386	284	1 283
Finance expense	7	14 190	5 833	23 767	11 892	27 260
Profit before tax		9 559	16 086	27 331	28 891	75 603
Income tax expense		1 691	3 989	4 937	6 202	13 870
Profit for the period		7 868	12 097	22 394	22 689	61 733
Total adjustments		-	2 489	1461	2 989	4 653

Comments

- Revenue for Q2 2020 was NOK 71.7 million, up NOK 10.6 million from Q2 2019. The increase is related to the acquisition of Eurobox in July 2019 and growth in lettable area and rentals
- Operating profit before fair value adjustments in Q2 2020 of NOK 39.1 million, an increase of NOK 8.5 million related to Q2 2019. The acquisition of Eurobox in July 2019 and growth in lettable area and rentals impact the figures.
- In total non-recurring items amounted to NOK 0.0 million in Q2 2020 and NOK 2.5 million in Q2 2019
- The fair value of investment property is based on external valuations for freehold investment property and value adjustment due to passage of time for leasehold investment property

YTD 2020 - FINANCIAL POSITION

Financial position

		11 15 1	
(Amounts in NOK 1 000)		Unaudited	Audited
		30 June	31 December
ASSETS		2020	2019
Non-current assets	Note		
Freehold investment property	5	1 203 678	1 074 457
Leasehold investment property	2,5	520 913	489 062
Property, plant and equipment		116 439	112 595
Goodwill		184 519	184 828
Other intangible assets		1 778	1 839
Total non-current assets		2 052 077	1 887 531
Current assets			
Inventories		1 686	1 617
Trade and other receivables		15 218	15 928
Other current assets		18 112	11 410
Cash and bank deposits		204 931	88 117
Total current assets		239 947	117 072
TOTAL ASSETS		2 292 024	2 004 603

(Amounts in NOK 1 000)		Unaudited	Audited
		30 June	31 December
EQUITY AND LIABILITIES		2020	2019
Equity			
Issued share capital	6	8 432	8 261
Share premium		791 594	744 853
Other reserves		3 026	- 93
Retained earnings		274 426	252 032
Total equity		1 077 478	1 005 053
LIABILITIES			
Non-current liabilities			
Long-term interest-bearing debt	7	304 896	239 057
Long-term obligations under finance leases	7	488 972	450 642
Other financial liabilities		6 035	454
Deferred tax liabilities		89 531	91 053
Total non-current liabilities		889 434	781 206
Current liabilities			
Short-term interest-bearing debt	7	204 927	103 223
Short-term obligations under finance leases	7	50 692	52 190
Trade and other payables		12 432	7 115
Income tax payable		10 411	9 309
Other taxes and withholdings		7 219	5 276
Other current liabilities		39 431	41 231
Total current liabilities		325 112	218 344
Total liabilities		1 214 546	999 550
TOTAL EQUITY AND LIABILITIES		2 292 024	2 004 603

Comments

- Total assets of NOK 2 292 million
- Freehold investment property increased with NOK 129.2 million and leasehold investment property increased with NOK 31.9 million since 31 December 2019
- Cash and bank deposits increased with NOK 116.8 million since 31 December 2019, mainly due to new borrowings under the existing loan facility exceeding net outflow on acquisition of subsidiaries and investment property in the first half year 2020
- Increased equity through issuance of considerations shares and result for the period
- Negative net interest-bearing debt was NOK 304.9 million in the balance as of 30 June 2020. Increased obligations under financial lease with NOK 36.8 million due to additional options included in the balance sheet and translation differences exceeding lease payments in the first half year 2020
- Equity ratio was 47% 30 June 2020

YTD 2020 - CASH FLOW

Condensed consolidated statement of cash flows

Comments

Operating activities

- Strong cash flow
- Invoicing of customers in advance predictable and stable costs

Investing activities

- One company asset acquisition with cash in Q2 2020
- Establishment and fit out new facilities and expansions
- Maintenance is posted as property cost

Financing activities

- Proceeds from a new loan under the existing loan facility and repayment of loan facility in Q2 2020
- Payment of lease liabilities and payments of lease classified as interests

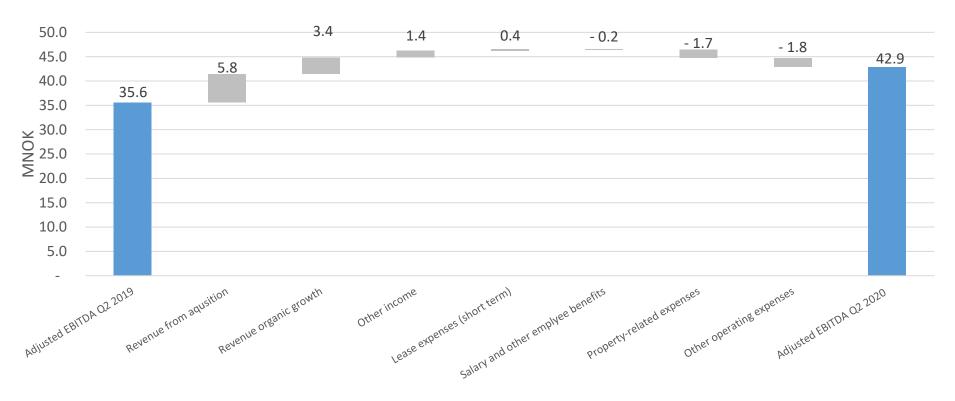
SSG's cash position at the end of June 2020 was NOK 204.9 million

	COII	CCI.	ibed collec	maacca sa		Cabil HOW	b
			Unaudited	Unaudited	Unaudited	Unaudited	Audited
			For the three	For the three	For the six	For the six	For the year
			months ended	months ended		months ended	ended 31
	(Amounts in NOK 1 000)	Note	30 June 2020	30 June 2019	30 June 2020	30 June 2019	December 2019
	Cash flow from operating activities						
	Profit before tax		9 559	16 086	27 331	28 891	75 603
	Income tax paid		- 62	- 723	- 3 792	- 1 446	- 10 720
	Interest expense	2	13 617	5 236	21 913	10 474	24 602
	Depreciation Gain/loss on disposal of property, plant and equipment		3 870	2 533 - 41	6 929	4 961	12 108
	Change in fair value of freehold investment property	6	- 239	- 4 667	- 5 944	- 5 073	- 17 523
	Change in fair value of leasehold investment property	2,5	15 809	13 433	31 252	26 653	55 204
	Change in trade and other receivables		1 261	- 879	710	- 1 482	- 703
	Change in trade and other payables		1 396	4 121	5 119	609	- 5 497
	Change in other current assets		- 3 517	1 127	- 6 614	1 936	6 332
	Change in other current liabilities		- 2 095	- 2 140	- 739	7 759	6 107
	Net cash flow from operating activities		39 599	34 086	76 165	73 282	145 513
	Cash flow from investing activities						
	Payments for freehold investment property		- 14 540	- 16 305	- 31 709	- 22 412	- 42 753
	Payments for property, plant and equipment		- 4 124	- 8 964	- 9 764	- 15 231	- 28 497
	Net cash outflow on acquisition of subsidiaries		- 5 228	- 48 377	- 43 921	- 48 356	- 489 962
	Net cash outflow from disposal of subsidiaries						
d	Net cash flow from investing activities		- 23 892	- 73 646	- 85 394	- 85 999	- 561 212
	Cash flow from financing activities						
	Net proceeds from issue of equity instruments of the						
lS	Company	7		243 904	-	243 904	241 862
	Proceeds from borrowing	8	100 000	108 000	180 000	108 000	228 000
	Repayment of borrowings	8	- 6 787	- 2 937	- 12 575	- 5 875	- 15 950
	Payments of lease liabilities	2,7	- 16 417	- 10 101	- 26 739	- 20 744	- 47 442
	Payments of leases classified as interest	2,7	- 5 155	- 4 483	- 10 286	- 9 044	- 18 417
	Interest paid	8	- 3 080	- 856	- 5 929	- 1 683	- 6 148
	Net cash flow from financing activities		68 561	333 527	124 471	314 558	381 905
	Net change in cash and cash equivalents		84 268	293 967	115 242	301 841	- 33 794
	Cash and cash equivalents at beginning of the period Effect of foreign currency rate changes on cash and		120 999	129 522	88 117	122 228	122 228
	cash equivalents		- 336	- 98	1 572	- 678	- 317
	Cash and equivalents at end of the period		204 931	423 391	204 931	423 391	88 117

EBITDA-DEVELOPMENT

(NOK million)

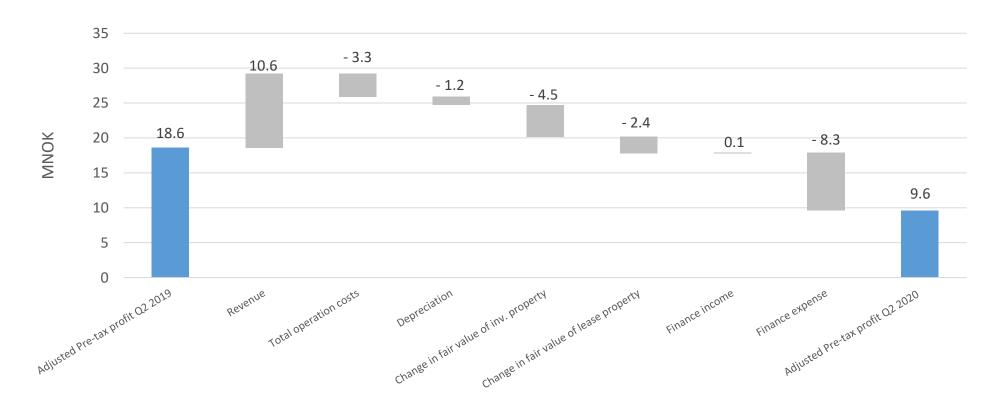
BRIDGE Q2 2019-Q2 2020



ADJUSTED PROFIT BEFORE TAX DEVELOPMENT

(NOK million)

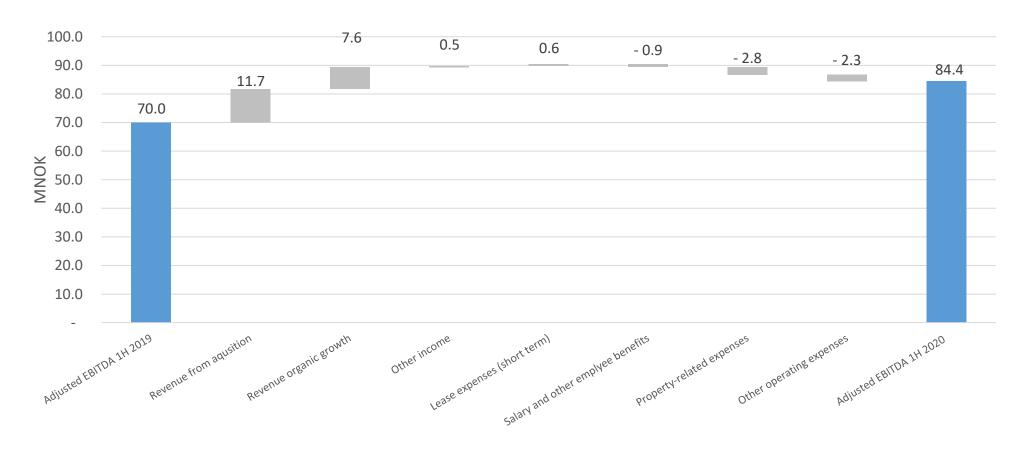
BRIDGE Q2 2019-Q2 2020



EBITDA-DEVELOPMENT

(NOK million)

BRIDGE FIRST HALF YEAR 2019-FIRST HALF YEAR 2020



ADJUSTED PROFIT BEFORE TAX DEVELOPMENT

(NOK million)

BRIDGE 1H 2019-1H 2020

